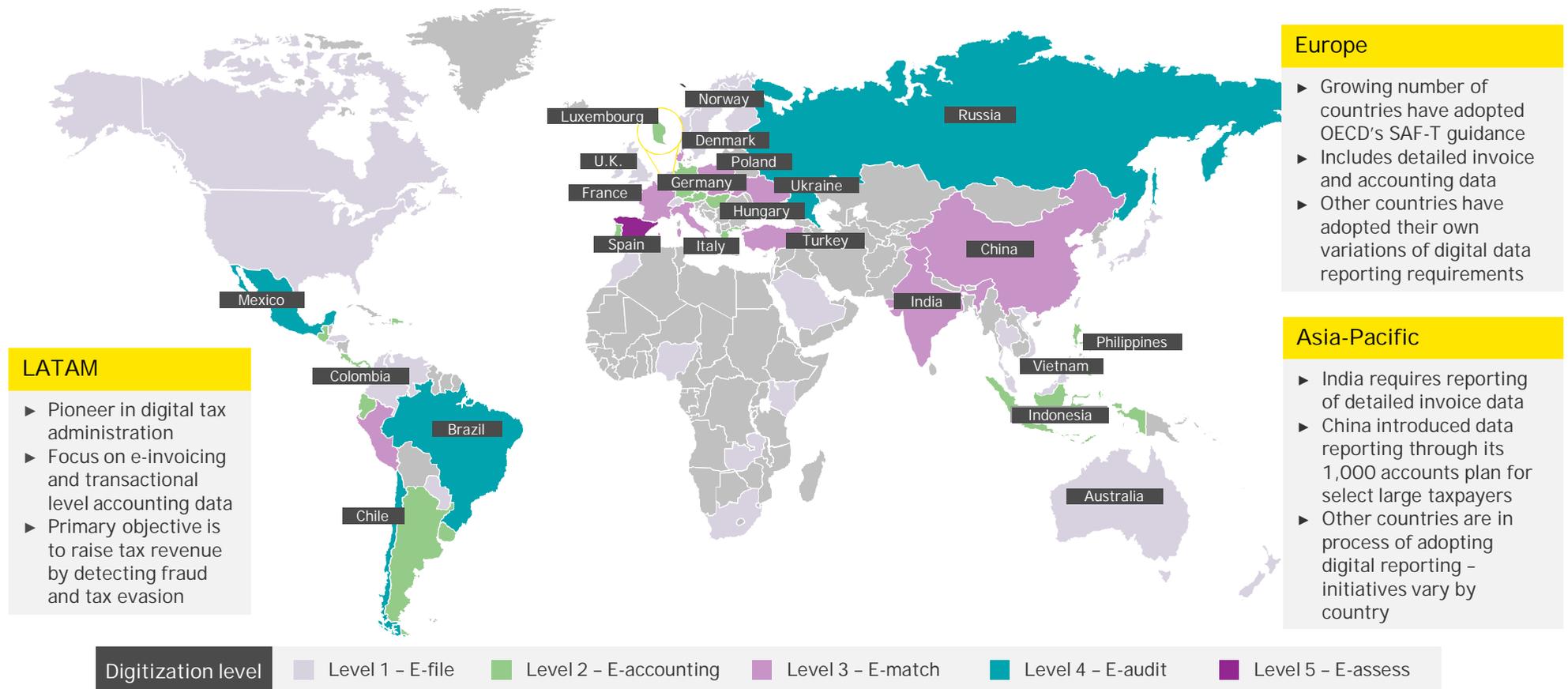


# Global digital tax administration - Today's state\*



# Typical Tax function of Indian companies - Current state

3 pillars of the Tax function	Data from ERP	Manual processes	Time spent
Compliance	30 - 40%	60 - 70%	50 - 60%
Litigation	10 - 20%	80 - 90%	30 - 40%
Planning	0 - 10%	90 - 100%	0 - 10%

Resulting in various business issues and challenges...

# What industry is saying?

37%

find ensuring risk managed and compliant tax function is difficult to achieve

44%

feel adding value to the business through tax insights is the biggest challenge

53%

respondents of the global survey are not confident in their operating model, due to recent slew of technology led tax reforms

89%

of the function is grappling with the evolving talent needs and shortages of the right skills. While in India it stands at 67%

87%

of them report a lack of resources to monitor, evaluate and respond to legislative change. Meanwhile, in India, 61% report lack of adequate resources

98%

of the Indian survey audience foresee the increased need of collaboration between the tax function with other business functions.

80%

are not very confident about the tax data management

88%

In India, 88% of organizations are considering taking action due to deficiencies in their current tax function

Source: EY's survey conducted in association with Euromoney Institutional Investor Thought Leadership, published in May 2018